

[illegible]

Head of the Centre for Academic Development	Patricia Spence	Apologies	Present	Present	Present	Present	Present	Present
Head of the Careers Service	Tracey Innes	Present	Present	Sandra Thomson attended	Present	Present	Present	Present
On behalf of the Director of IT Services, the Head of Relationship Management	Nathalie Kinchin-Williams	Present	Apologies	Present	Present	Present	Present	Present
Clerk	Emma Hay	Present	Present	Present	Present	Present	Present	Present
Librarian	Simon Bains	-	Present	Present	Apologies	Present	Present	Present
Dean for Portfolio Development and Programme Promotion	Hazel Hutchison	-	-	Present	-	Present	-	-
Dean for Widening Access, Articulation and Outreach	Alison Jenkinson	-	-	Present	-	Present	-	-
Head of Strategic Planning	Iain Grant	-	-	Present	-	-		