

There will be a meeting of the **UNIVERSITY COURT** on **Wednesday, 7 October 2026** at 9am to 4pm.

Note by Clerk: The preceding day the Court had an extended informal discussion session on Global Strategy.

BUSINESS

All items of business are for discussion, providing information or context relevant for current or future decisions. Those items that require a decision today are annotated accordingly.

CONFIDENTIALITY STATEMENT

Guidance: please read this section in full before continuing

These documents are confidential. The information is provided solely to Court Members to enable them to discuss, debate and decide on the matters in the paper. The information is intended only for the use of the authorised recipient(s). Unauthorised disclosure, copying, distribution, or any other use of this information is strictly prohibited and may result in disciplinary action. Recipients must take all reasonable precautions to prevent unauthorised access. Recipients must ensure these papers remains entirely confidential.

1. WELCOME AND RECTOR'S REPORT (verbal)
2. DECLARATIONS OF INTEREST AND REMINDER OF COURT AND MEMBER RESPONSIBILITIES (enclosed)
3. MINUTES OF 24 JUNE 2026 (Part Confidential): **For Approval** (enclosed)
4. ACTION LOG, MATTERS ARISING AND DECISIONS REACHED BY CIRCULATION (Part Confidential) (enclosed)
5. REPORT FROM THE INTERIM SENIOR GOVERNOR (verbal)
6. REPORT FROM THE PRINCIPAL AND UPDATE ON THE SECTOR/UNIVERSITY DEVELOPMENTS (Part Confidential) (enclosed)
7. FINANCE:
 - 7.1 Finance & Resourcing Committee Report (Part Confidential): **For Approval** (enclosed)
 - 7.2 Review of 2025/26 Financial Year and 2026/27 Outlook (Strictly Confidential) (enclosed)
8. FUNDRAISING: CAMPAIGN PLANNING (enclosed)
9. LEAGUE TABLES PERFORMANCE

- 9.1 Report on League Table Performance (enclosed)
- 9.2 Presentation on QS Rankings

- 10. KING'S INNOVATION HUB – PROJECT UPDATE (Strictly Confidential) (enclosed)
- 11 ABERDEEN 2040: Strategic Priorities for 2026-27 and Summary of Performance
2025-26 (Strictly Confidential): **For Approval** (enclosed)

- 12. RESEARCH: Research Funding Gap and Research Funding Performance 205/26
(Strictly Confidential): **For Approval** (enclosed)

- 13. TNE UPDATE (enclosed)

- 14. REPORTS FROM SENATE AND COURT COMMITTEES
- 14.1 Senate Report (enclosed)
- 14.2 Governance and Nominations Committee (Strictly Confidential): **For Approval**
(enclosed)
- 14.3 Audit and Risk Committee (Strictly Confidential): **For Approval** (enclosed)
- 14.4 Remuneration Committee (Strictly Confidential) (enclosed)
- 14.5 Senior Governor Appointment Committee (enclosed)
- 14.6 Pensions Advisory Group (Strictly Confidential): **For Approval** (enclosed)

- 15. CLOSED BUSINESS SESSION (Members of Court Only): REVIEW OF THE MEETING
AND REPORT FROM COURT SELF-EFFECTIVENESS SURVEY

CLOSE OF FORMAL BUSINESS

- 16. ITEMS PROVIDED FOR ROUTINE APPROVAL OR FOR INFORMATION
- 16.1 Bi-Annual Report on Risk Management (enclosed)
- 16.2 Report from PNCC (enclosed)
- 16.3 Museums Repatriation Request: **For Approval** (enclosed)
- 16.4 Court Schedule of Business (enclosed)
- 16.5 Six Monthly Media Report (enclosed)

- 17. DATE OF NEXT MEETING: Additional meeting to be arranged before next scheduled
meeting on Wednesday, 2 December 2026, 9am to 4pm.