

There will be a meeting of the **UNIVERSITY COURT** on Wednesday, 29 April 2026 between 9am and 4pm.

BUSINESS

All items of business are for discussion, providing information or context relevant for current or future decisions. Those items that require a decision today are annotated accordingly.

CONFIDENTIALITY STATEMENT

Guidance: please read this section in full before continuing

These documents are confidential. The information is provided solely to Court Members to enable them to discuss, debate and decide on the matters in the paper. The information is intended only for the use of the authorised recipient(s). Unauthorised disclosure, copying, distribution, or any other use of this information is strictly prohibited and may result in disciplinary action. Recipients must take all reasonable precautions to prevent unauthorised access. Recipients must ensure these papers remains entirely confidential.

- 1 WELCOME AND RECTOR'S REPORT (verbal)
- 2 DECLARATIONS OF INTEREST AND REMINDER OF COURT AND MEMBER RESPONSIBILITIES (enclosed)
- 3 MINUTES OF MEETING ON 25 FEBRUARY 2026 (Part Confidential): **For Approval** (enclosed)
- 4 ACTION LOG, MATTERS ARISING & DECISIONS BY CIRCULATION (Part Confidential) (enclosed)
- 5 REPORT FROM THE INTERIM SENIOR GOVERNOR (verbal)
- 6 REPORT FROM THE PRINCIPAL AND UPDATE ON HE SECTOR/UNIVERSITY DEVELOPMENTS (Part Confidential) (enclosed)
- 7 REPORTS FROM SENATE AND COURT COMMITTEES
 - 7.1 - Senate: **For Approval** (enclosed)
 - 7.2 - Remuneration Committee (Part Confidential): **For Approval** (enclosed)
 - 7.3 - Governance and Nominations Committee (Part Confidential): **For Approval** (enclosed)
 - 7.4 - Audit and Risk Committee (Strictly Confidential): **For Approval** (enclosed)
 - 7.5 - Pensions Advisory Group (Part Confidential) (enclosed)

- 8 FINANCE:
- 8.1 - Finance & Resourcing Committee Report (Strictly Confidential): **For Approval** (enclosed)
- 8.2 - Forecast Budget Position - Financial Management Report (Strictly Confidential) (enclosed)
- 8.3 - Three-year Financial Plan Update (Strictly Confidential): **For Approval** (enclosed)
- 9 ADAPTING FOR CONTINUED SUCCESS: REPORT FROM SENATE ACS CONSULTATION GROUP (enclosed)
- 10 ADAPTING FOR CONTINUED SUCCESS (Strictly Confidential): **For Approval** (enclosed)
- 10.1 - Realising Efficiencies in the Taught Postgraduate Portfolio (Strictly Confidential) (enclosed)
- 10.2 - Implementing a New Staff Resourcing Model Based on Target Student:Staff Ratios (Strictly Confidential): **For Approval** (enclosed)
- 10.3 - Proposal for a New Academic Structure Based on Faculties (Strictly Confidential): **For Approval** (enclosed)
- 11 REF2029: INSTITUTIONAL PREPARATIONS AND ASSURANCE OVERVIEW (Strictly Confidential) (enclosed)
- 12 EDUCATION – CURRICULUM TRANSFORMATION REVIEW (enclosed)
- 13 TNE UPDATE (Strictly Confidential) (enclosed)
- 14 REVIEW OF THE MEETING (verbal)
- 15 ITEMS PROVIDED FOR FURTHER INFORMATION AND NOTING, NOT FOR DISCUSSION
- 15.1 - Report from PNCC (Strictly Confidential) (enclosed)
- 15.2 - Court Schedule of Business (enclosed)
- 15.3 - AUSA Elections – Returning Officer’s Report to Court (enclosed)
- 16 DATE OF NEXT MEETING
Wednesday, 24 June 2026 - 9am to 4pm