

# **Green Labs Report**

**Climate & Sustainability Assembly** 

Tavis Potts, Alex Stuart & Fraser Lovie 4 October 2023

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### Introduction

Climate Assemblies place people at the center of decision making on sustainability. They are a means of getting direct input from individuals and stakeholders on how to address sustainability and serve to stimulate new ideas for climate action.

As part of our Aberdeen 2040 commitment to 'encourage everyone within our community to work and live sustainably' (commitment 16) we launched our **Climate and Sustainability Assembly** initiative in 2023. The purpose of these sessions is to regularly engage with our community over the development of key policies, initiatives and behaviors that support Aberdeen 2040 across commitment 16, commitment 17 ('educate all our students and staff to be leaders in protecting the environment') and commitment 19 ('achieve net zero carbon emissions before 2040'). In our second assembly, held on 4 October 2023, the focus was on the exploration of sustainability issues in the context of laboratory practices across our campus.

Labs are hubs of research activity, innovation and teaching. They support and advance solutions across all of the Sustainable Development Goals, from medical advances that save lives, to addressing the climate crisis, or developing novel industrial products and applications that benefit society. They provide important spaces for learning across all branches of science and for developing the knowledge economy. As the agenda for sustainability in science advances alongside the broader societal shift to Net Zero, we recognize that labs are critical for successful research and education but also have significant impacts in terms of the emissions they generate and the materials they use. This assembly explored these impacts and co-developed options for an agenda around green labs.

Our laboratories have a variety of direct and indirect impacts on sustainability and make a significant contribution to our institutional emissions through both energy consumption and indirectly through procurement. These impacts arise from the activities conducted within laboratories, including research, experimentation, teaching, and the day-to-day management necessary to operate them. These impacts include the use of power to operate lab equipment, the use of space and storage, the generation of lab waste, and the procurement of material and equipment.

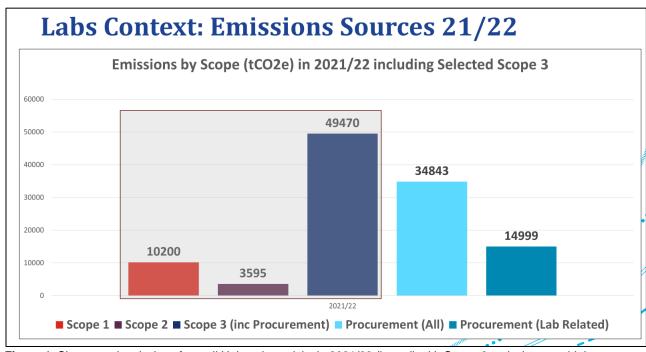
Sustainability impacts from labs include:

**Energy Consumption**: Laboratories often require significant energy for equipment, climate control, and lighting, with a 2022 LEAF (Laboratories Efficiency Assessment Frameowrk) report highlighting that a typical lab will consume 3-10 times more energy per m² than a standard office space. If the energy sources used are from fossil fuels, this contributes to our greenhouse gas emissions. This impact can be mitigated by investing in energy-efficient equipment, increasing our use of renewable energy sources, and increasing energy efficiency measures and good practice.

**Supply Chains and Waste**: Laboratories procure large volumes of consumable materials and generate large amounts of waste, including hazardous chemicals, biological materials, packaging and electronic waste. The embodied emissions in manufacturing and transporting lab materials is a key source of emissions captured in procurement (our lab-based emissions as a share of procurement are highlighted in Figure 1 below). Implementing positive waste management and circular economy practices can all help reduce this impact, for example by improving recycling, re-using items where possible, or using environmentally friendly alternatives from the outset.

**Chemical Usage**: The production, use, and disposal of chemicals in laboratories can also contribute to emissions. Some chemicals have a high carbon footprint in their production processes. Labs can adopt green chemistry practices, optimize chemical usage (including sharing), and explore alternatives to minimise environmental impacts and save costs.

**Building Design, Construction and Space**: The design and construction of laboratory buildings can impact energy efficiency and environmental sustainability. Green building practices, including energy-efficient design, use of sustainable materials, and incorporating renewable ennergy sources, can help minimise the carbon footprint.



**Figure 1.** Shows total emissions from all University activity in 2021/22 (boxed) with Scope 3 emissions our highest source. Procurement emissons are the main source of Scope 3 at around 35k tCO2e, with lab related emissions representing almost 15k tCO2e.

# Format of the Assembly

This CSA was attended by approximately 50 participants from the Schools of Biological Sciences, Geosciences, and Medicine, Medical Sciences and Nutrition, as well as colleagues from Estates and Facilities. The format of the event was designed to encourage participation and sharing of ideas on how to address sustainability in the context of laboratory use in the University.

The event was opened by expert presentations from two individuals working in the sustainable labs space. Our first presentation was delivered by Lee Hibbett (Nottingham University) on approaches to developing sustainable lab practices and the role of LEAF accreditation. The second presentation, delivered by Maggie Fostier (Manchester University), explored Manchester's use of a 6R approach in promoting lab sustainability (see appendices for copies of slides)<sup>1</sup>.

Our deliberative sessions addressed two core questions. These were 'What are the challenges that labs must address to become sustainable?' and 'Identify two actions that would deliver a sustainable lab? For each action identify a barrier that must be overcome to achieve that action.' As a part of the process, we trained 9 facilitators to support these events.

The format of the event included:

<sup>&</sup>lt;sup>1</sup> .ppt slides available on request.

# Plenary

- Welcome & Overview: Tavis Potts (Dean for Sustainability), Fraser Lovie (Head of Sustainabiliy) & Iain McEwan (IMS)
- Guest speaker: Lee Hibbett (Nottingham University)
- Guest Speaker: Maggy Fostier (Manchester University)

### Session 1

- 'What are the challenges that labs must address to become sustainable?'
- Each person writes down 2 ideas on separate post its.
- •Group discussion
- •Plenary feedback & discussion

### Session 2

- 'Identify two actions that would deliver a sustainable lab. For each action identify a barrier that must be overcome to achieve that action.'
- •Group discussion
- •Plenary feedback & discussion

# **Assembly Outputs**

#### Session 1

'What are the challenges that labs must address to become sustainable?'

Facilitated groups reflected on this open-ended question with individuals across nine groups, each identifying two priority ideas for discussion. The results in this session were analysed and aggregated across all nine groups into themes that include: communication and engagement; resistance to change; protocols; resources; waste and recycling; energy use; and supply chain. The word clouds highlight recurring themes under each heading.

#### **Communication & Engagement**

This theme explored the importance of engagement and communication strategies for embedding sustainable lab practices across Schools regardless of whether they served a research or educational purpose. This incorporated communication between lab practitioners within Schools, but also communication between Schools to find common approaches and efficiences in practice across the University and to improve the interaction between University management, Professional Services, and lab staff. The greening of lab practices was equated with a culture change, both in terms of lab users at all levels (students, research staff and managers) and the sustainability journey of the institution as a whole.



#### **Resistance to Change**

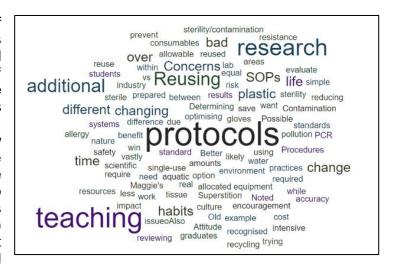
Several groups highlighted that change, or resistance to change, was a significant issue for



moving forward. This included the level of 'buyin' and subsequent pressure to act from staff and
students, the level of interest from academic staff
for green labs, and a fear that change in
procedures may undercut the quality of the
science undertaken. The reluctance to amend
established protocols or to change behaviour to
deal with e.g., issues around lab waste and
disposal, were also cited as key challenges.
Effort is required across all lab users to effectively
communicate and build a constituency that
embraces green labs and the practical and costefficiency benefits this approach may bring. This
would encourage buy-in and cultivate a positive
approach to change.

#### **Protocols**

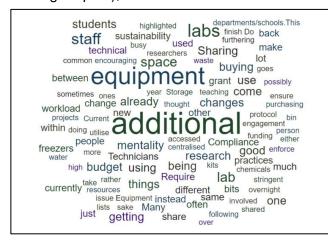
The review and development of operational protocols that enable labs to engage with energy efficiency and waste reduction was a key point of discussion. Comments included the need for a thorough review of SOPs (Standard Operating Procedures), updating these in line with new sustainability expectations. recognising issues around the time and staffing capacity required to do this. Groups identifed a range of tools (e.g., Manchester's 6R framework) that can support SOP reviews, but also noted that there are equal



amounts of 'encouragement' and 'resistance' concerning changing procedures. It was noted that there are differences concerning the implications of changing research and teaching protocols, highlighting that while there may be more flexibility in terms of altering teaching practice, there may be some implications for sensitive research. As noted in several groups, there are evolving expectations from students that sustainability should be embedded in lab procedures.

#### Resources

Participants identified challenges around the resources required to support a shift to green lab parctices. These included space restrictions in labs, instances of stockpiling materials (to ensure funding is spent), and the accumulation of material stored in ultra low temperature (ULT) freezers.



There was a desire to build more of a sharing culture across labs, both within and between Schools, with a need for structures to be put in place to support the sharing of lab equipment, for example via a shared equipment register, regular communication about equipment purchases, and better information about common resources and materials. The potential role of students as advocates for driving a change in resource-use (in addition to support from technical staff researchers) was noted, acknowledging that staff time is increasingly pressed.

#### Waste and Recycling

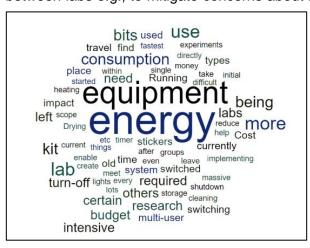
Not surprisingly, the reduction of single-use plastic was the dominant theme that emerged when discussing waste. Participants noted the excessive use of plastics in lab processes and the need to innovate in reducing this waste stream. This included developing new procedures, advice on how to handle contaminated plastics, and waste management training for staff.

Recycling was also raised as an issue, with items like polystyrene and ice packs key issues to address. Communication within and between the labs, and across the University as a whole e.g., on our current waste procedures, was raised by participants as an area for improvement. Efforts to improve consistency in the approach to waste management, including identifying opportunities to amalgamate some smaller waste streams that cannot currently be dealt with effectively due to their low volume.



#### **Energy Use**

Participants identified energy consumption from lab equipment as a key source of emissions. It was noted that equipment is often run inefficiently (e.g., run when half-full), left on unecessarily, or not switched off after use. This could be rectified through better communication within and between labs e.g., to mitigate concerns about impacting colleagues' research by interfering with



equipment while in use, or promoting the joint use of machinery. Improved data was needed to understand the current emissions profiles of different labs and their energy requirements, noting that some labs are more energy-intensive than others and may need more support. Several groups commented on the need to audit different types of lab equipment to see if they can be managed more efficiently, what the impact would be, and how to effectively communicate this within and between lab users. Options included formal audits, or the simple use of traffic light stickers (as illustrated in the Nottingham University presentation).

#### **Supply Chain**

Procurement of lab supplies was identifed as a key challenge. It was noted that universities as buying entities can have a significant influence on the products purchased and their delivery, with

suggestions that this purchasing power be used to drive more sustainable alternatives. Suggestions highlighted the need to reduce plastic and polystyrene waste by regrouping orders, delivery of packages of appropriate size, and less polystyrene use in packaging where alternatives exist. The communication issue of improved collaboration was raised again, in this instance in developing centralised sustainable procurement and inventory systems, addressing stockpiling from grants, and reducing duplication and waste. On the side, participants noted that sustainable alternatives do not exist and more effort is needed to identify new suppliers and to work collectively to reduce the purchase cost of sustainable options.



#### Session 2

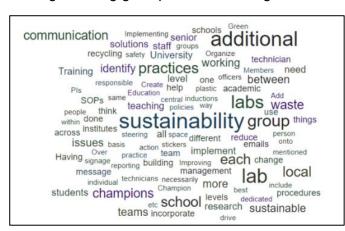
#### "Identify actions that would deliver a sustainable lab and the barriers to achieving them."

This session explored questions of future actions and barriers. Facilitated groups reflected on this open-ended question for 3 minutes. The results across all groups have been aggregated into themes including communication and training; equipment and sharing; procurement; and energy use. Barriers include time and capacity; financial resources; communication; and resistance to behaviour change.

#### Part 1: Actions

#### **Communication and Training**

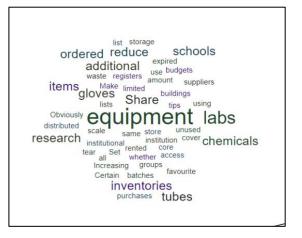
Suggestions were made to improve communication and collaboration across University labs. Sustainability champions were noted by several groups as a way to improve communication and action. Champions would ideally be based at the lab-level to improve operations and feed into a network of School representatives. A recommendation was made for the creation of School or Institute level sustainability working groups who should collaborate and be supported by a University-wide Green Labs MS Teams to improve efficiencies, aid equipment sharing, and flag good practice. Training was raised as an issue, including the need to introduce



sustainability as part of lab inductions. The role of central coordination and action was seen as a key enabler of change. This would include the use of central funds to facilitate changing equipment. the development of standard materials e.g., lab signage, and the development of staff training and guidance around procurement and waste practice. The role of an external accreditation scheme, such as the LEAF framework<sup>2</sup>, was noted as an initiative that would support best practice and learning across all labs.

#### **Equipment and Sharing**

Solutions included setting up centralised inventories of chemicals, assets and equipment that would cover all Schools and would support a new sharing or 'renting' culture. This would also promote the identification and sharing of unused or near-expired equipment to reduce waste (e.g. in teaching labs). A more centralised approach to purchasing at scale could potentially reduce costs and enhance the sustainability credentials of lab products being purchased, while reducing the burden on individual labs.



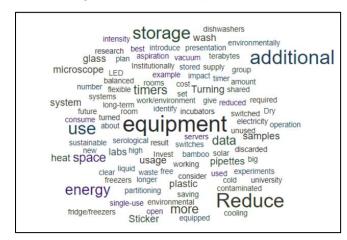
<sup>&</sup>lt;sup>2</sup> https://www.ucl.ac.uk/sustainable/take-action/staff-action/leaf-laboratory-efficiency-assessment-framework

#### **Procurement**

The actions on procurement reflected the discussion in Session 1, with participants noting priority action on **developing procurement standards for wet lab equipment**, and **engaging with suppliers** over waste and single-use plastic, while also exploring alternative supplier lists. There was a suggestion that there could be a shift to animal-free alternatives for certain products with opportunities for student projects to evaluate their effectiveness.

#### **Energy**

Energy was raised as a key area. Most groups identified that the **use of timers** would be appropriate for turning off equipment that is running excessively (supported by **signage** in the labs). Storge in ultra-low temperature (ULT) freezers was noted as a concern due to high energy



use. While storage at -70C (or lower) is often critical for research, it was suggested that there could be a rationalistion of storage space and that a set of guidelines could be developed for long term storage in ULT units. Suggestions were made about more centralised oversight of equipment purchase to prioritise the use of efficient products (and in the context of improving shared use). The role of data centres was also raised in terms of their high energy-use and production of heat, and it was suggested the the University investigate options for renewable energy generation.

#### Part 2: Barriers

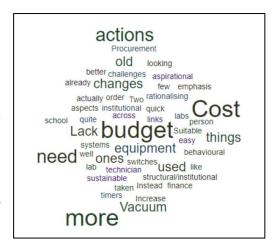
#### **Time and Capacity**

Time and capacity was consistenty raised across all the groups as a limiting factor in advancing green labs. Groups highlighted that workloads, particulalry amongst technicians who would need to deliver many of the measures, were very high and that there was limited capacity to take additional responsibility and drive behaviour changes. It was noted that opportunities to train staff in new sustainability roles would be needed, with potentially new roles around sustainability coordination. While the locus of activity would be the School, there was also seen to be a need for better resourcing and coordination across Schools to make measures efficient.



#### **Financial Resouces**

It is not surprising that funding constraints were raised as a barrer for action. Resourcing is needed for new and efficient equipment, new lab signage, investment in people, training to support behaviour change, and to address the potential cost-gap between sustainable and less-sustainable products. Some resource is also likely to be needed to progress independent accreditation of our labs via the LEAF scheme or some similar framework. Participants expressed views that there should be some central support for sustainability measures in labs (e.g., a green lab fund) that could support action within and across labs, helping deliver efficiences across our campuses. This will be particularly challenging given the current financial constraints facing the University.



#### Communication

Communication barriers were seen as being numerous and multifaceted. It was noted that communications can sometimes be contradictory and that there was a need for procedures to be aligned with our 2040 sustainability goals, including staff training, inductions, and lab

things
guidance need
Training recycling
labs know
time goals sustainability
current
risk stock

management. At a practical level, SOPs within labs are not routinely aligned to sustainability goals and should therefore be reviewed. Signage is inconsistent which leads to conflicting behaviours around energy-use and waste management. While respecting the heterogeneity of labs, a clear barrier is the lack of joined-up thinking, consistent communication, and a sense of shared approach across the lab estate. There is also a barrier around external communication between lab managers and external companies over procurement and what represents best practice.

#### Resistance to Behaviour Change.

Resistance to behaviour change was cited across all groups as a barrier. Behaviour change is a process that needs to be long term and requires buy-in at all levels, including from students, lab technicians, lab managers, Pls, and management, as well as extending to external vendors and suppliers. Participants noted a workplace culture that is 'averse to change' and not always conducive to the development of processes that encourage managers and Pls to see the 'bigger picture' and not just focus on cost. Positive behaviours underpin all elements of lab sustainability, including equipment use, waste management, procurement, freezer use, and knowledge sharing. Proenvironmental behaviours will increase over time but require pro-active interventions and support, notably across the

change
research
additional

storage some
money people
Encouraging
just share lab
use over users
samples resistance projects
difficult
PIs time
sample cost
equipment

range of integrated actions described in this report and need to be supported consistently over time.

# **Recommendations & Next Steps**

Our second Assembly has highlighted the opportunities that can address the impacts of our labs. While the emissions and waste generated from labs are a technical problem, many of the solutions in the lab environment are people centred including behaviours and culture. Action on greening our labs will require commitment at all levels – from senior management to the students who are educated in these spaces.

Recommendation 1: Lab-based Schools should initiate green lab working groups encompassing teaching and research. Working groups should bring together expertise and develop strategies to improve equipment sharing, efficent space use (including freezer use), energy efficiency, and improved waste management (particularly polystyrene and single use plastic). We recommend School groups meet collectively twice per year to build solutions and to inform University-level governance via the Sustainable Development Committee. The opportunity to establish a Green Labs MS Teams to support information sharing should be considered immediately.

Recommendation 2: In collaboration with green lab working groups, we need to explore how University processes can be developed for equiment sharing, energy efficiency and guidelines for sustainable waste management. The opportunity should be taken to explore resource sharing between Schools and labs, supporting University-wide approaches such as consistent signage, open registers, and best pratice in efficient space and equipment use.



Example of a traffic light system (L. Hibbett, U. Nottingham)

**Recommendation 3:** Establish **demonstration green labs** across the University covering both research and teaching activity, including a demonstration lab in the Science Teaching Hub. Such demonstration labs could champion the development of **shared guidance** and a consistent approach to developing effective **sustainable operating procedures**. Opportunities to **review the protocols for teaching and research experiments** should be taken, adapting approaches such as the <u>6Rs used by Manchester</u> to reduce waste and eliminate single-use plastics where possible.

Recommendation 4: Invest in LEAF (Laboratory Efficiency Assessment Framework) accreditation (or similar) as a tool to guide and benchmark lab performance across all Schools. The LEAF scheme allows for consistency in reporting, benchmarking practices across labs and experience sharing. LEAF is a widely recognised, accredidated and sector-supported laboratories benchmark initialy created by UCL.

**Recommendation 5:** Working across our lab based Schools, Procurement, and Sustainability teams, develop appropriate **pathways and guidance for sustainable procurement** of lab materials and equipment, placing circular economy principles and sustainability at the heart of laboratory procurement University-wide.

**Recommendation 6:** Invest in **training and capacity building** for students, technical staff and academic staff that emphasies sustainable lab practices. Options include short upskilling courses, general sustainability awareness, recruitment training, and should reflect sustainability comptences as part of career progression and graduate training. The aim should be to build overall staff capacity, and awareness of the need to prioritise and embed sustainable behaviours.

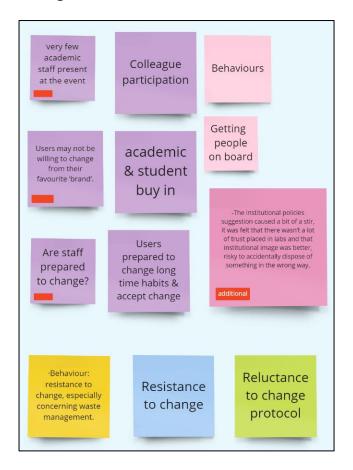
# **Appendix 1**

## Themes from Session 1 - collated notes (Miro Boards)

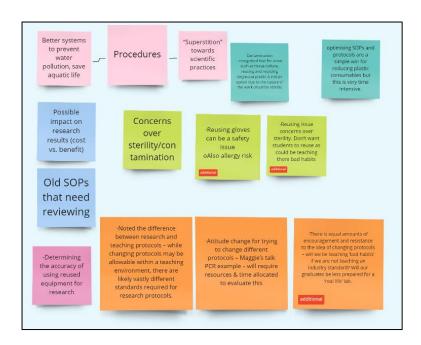
#### **Communication & Engagement**



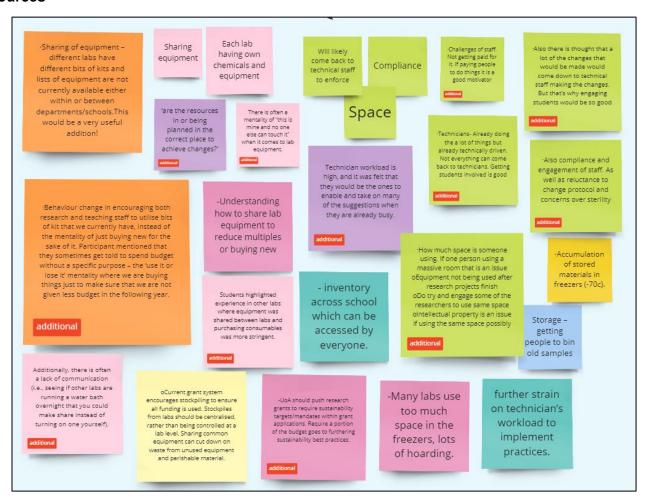
#### **Resistance to Change**



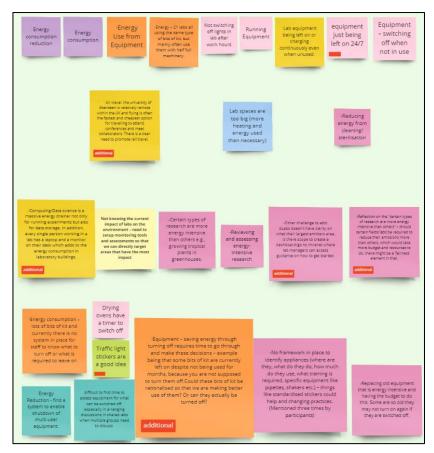
#### **Protocols**



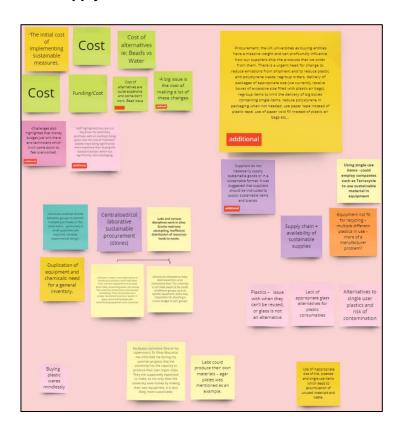
#### Resources



# **Energy & Emissions**



# **Procurement & Supply Chain**



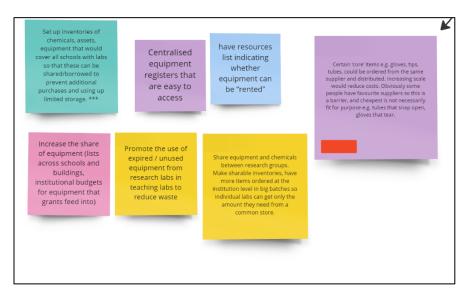
# **Appendix 2**

# Themes from Session 2 – actions (Miro Boards)

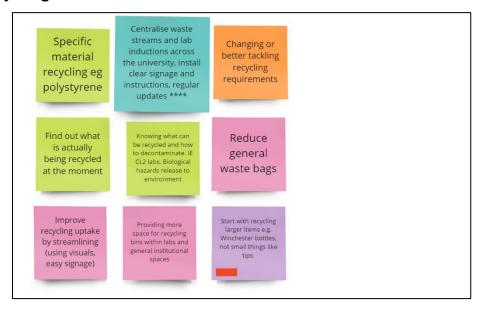
#### **Communication and Training**



### **Equipment Sharing**



### Recycling



#### **Procurement**



### **Energy**



### Themes from Session 2 – barriers (Miro Boards)

#### **Time**

# time Workload initiatives Burden on technical staff? Getting people and time to do this ·Use PIs to assess the efficiency of resource allocation Time, suitable people and management support ·Length of time taken to implement Time/resources required to commit Increase the workload of technicians

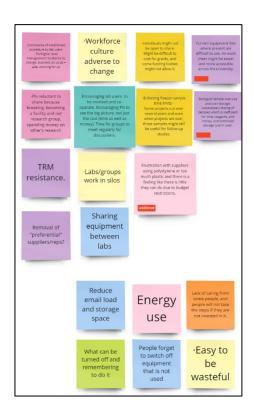
#### **Financial Resources**



#### Communication



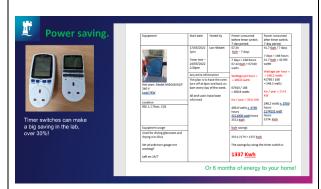
#### **Behaviour**



# **Appendix 3 Guest Presentations**

### Lee Hibbett University of Nottingham.



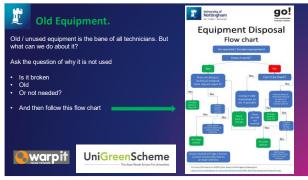








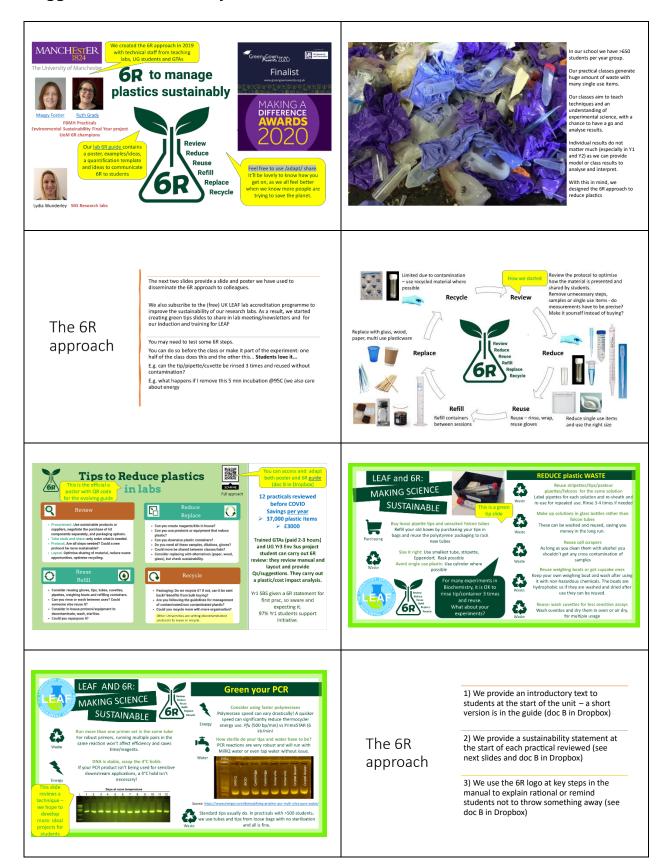








#### Maggie Fostier - University of Manchester.



#### 6R review statement to include in manual after ILOs

6R

#### SUSTAINABILTY IN THE LAB:

This practical was designed using the 6R principles to reduce plastic and waste.

 Containers and cylinders can be washed, reused/refilled, except for microfuge tubes, PCR tubes and Universal tubes for DNA. Pipette tips were minimised, and following testing, we eliminated the plastic sterile loops to scratch the buscles. buccal cells

The loading buffer is within the PCR mix, saving a tip

The trading vorce: a second period of the PCR mix, gel ladder and Safeview, so do NOT throw them

We are piloting the recycling of Universal tubes, so do NOT throw them away.

Possible ILOs to include

Gain an appreciation of when a volume needs to be measured accurately or not.

Be aware of opportunities to implement GR strategies (refine, reduce, reuse, refill, recycle, replace) for future sustainable experimental design and for personal use

Use appropriate disposal techniques and manage waste sustainably

#### 6R review statement to include in manual after ILOs when prac has been reviewed

Sustainability in the lab:

This practical was designed with the 6R principles to reduce plastic and waste.



For our solutions, we use glass bottles and refill/rinse them We needed a coloured solution and chose to use a non-toxic washable paint to bypass the need for gloves.

Contamination is not an issue today, so you will reuse the same tip throughout the class, as well as a microfuge tube, and two weighing boats after rinsing them. The latter can be reused for other classes after rinsing.

By designing this practical with the 6R principles, we estimate we save 40 pieces per person (mostly tips). With 740 students taking this class, that's 29600 items of plastics collectively for one class!!

#### Students need precise instructions for clearing up at the end of a class

- Adapt the slides provided to explain precisely
  - how to dispose of waste
    how to reset room for next class or clear room if this is the end of a class.
- Add slide(s) to manual and project on screen when it is time to clear up.
- Add slide(s) to manual and project on screen when it is time to clear up the single that the single should be single sold practices to teach students. How to dispose of waste following health and safety rules,
  To keep their space tidy,
  To keep solutions/containers that can be reused.
  To wash any items that may need washing before re -using or soaking. How to reset for a follow up class (best to provide a picture of what you want).
  To clear all equipment in side baskets when class is finished.
  To take off all equipment after use
  To return the lipads
  To take their belongings home.

  - To take their belongings hom
     To wash their hands after lab

#### Clear and reset for part 1. -

- If group A and B: place small equipment and solutions neatly on your bench as you found them at
- If Group C: place small equipment and solutions in the labelled side baskets
- Make sure you leave ipad, take all your belongings and wash your hands before leaving.



#### Ensure all is ready for the next class.

Empty bijou bottles only in sink

Use large beaker as washing bowl for bijou bottle, tips and microfuge

tubes. Tap dry on blue roll Reset work station as below.



- Dispose of excess blue roll in yellow bag
- Leave goggles on work station Leave ipad on
- bench Take your labcoat home

GTAs or project students are well placed to review pracs

- 1) GTAs demonstrating for a prac & trained in 6R are dieal to review a practical. We pay them 2-3 hours to do so (see method slide 15, rationale slide 16, a practical review example in doc E and summary in slide 17, and more examples in doc F)
- 2) GTAs can test some steps if you need

3) We now pay two GTAs to cast our SDS-PAGE gels for our classes. This is 3 times cheaper and uses 16 times less plastic (see slide 18 and 19).

#### Process for a GTA to review a practical

- BEFORE class:

   GTA receives training in 6R or demonstrates for a 6R reviewed practical so enough familiarity.

   GTA liaises with academic in charge to agree on observation time and to acquire manual. NB: Best if GTA is actually allocated to the practical.

#### On top of their normal duties to deliver the class, GTA reviews a practical with 6R guide

- The GTA

  Takes pics of layout,

- Takes pics of layout,
   Observes how students carry out steps of protocol and interact with material
   Jots down notes when they spot excess plastic seems to be used
   Discuss ideas/suggestions to reduce plastics with students, other GTA, academic andteaching lab tech staff
   Consider resing as much as possible within class and possibly from/with otherpracticals (discuss with teaching tech staff)
   Consider the need for sterility and accuracy when it comes to measure volumes.

#### AFTER CLASS:

- Write a commentary on the manual with proposed reductions and calculate possible impact
- The academic is presented with the report containing proposals/queries and makes the final decisions for next year. This
  can be further discussed with the GR GTA, tech staff in MUL (who will be very knowledgeable on GR) or Maggy.

